The past year at Chatham Marconi was one of gradual recovery, exceptional commitment, and considerable accomplishments despite ongoing challenges. We approached 2021 with resilience, working to ensure stability, celebrating the return of traditions, and building upon successes to expand opportunities.

- Reduced COVID constraints signaled the start of a return to normalcy, while public health guidance for visitors, volunteers, and staff remained a priority. In-person meetings replaced ubiquitous Zoom sessions, and hybrid options helped keep everyone involved.

- Ensuring financial stability remained essential to our recovery. A strategic budget, grant proposals, and careful fiscal management reflected the unpredictable nature of the times.

- Without an executive director, Board members assumed critical administrative tasks and kept Chatham Marconi on course. However, restoring a staff leadership position remains a key goal for 2022.

- As Museum Manager, Ron Farris brought new insights to the role and ensured smooth operations and a successful season.

- A new Development Committee established the first-ever Antenna Trail Challenge. Our only major fundraiser in two years, this virtual event engaged new participants and was successful beyond expectations.

- The Marconi-RCA Museum introduced new exhibits exploring wireless technology for tracking birds, highlighting our resident ospreys, and celebrating the centennial of Chatham Maritime Radio.

- For a second year, the Summer STEM program substituted family hands-on “Learning on the Lawn” for regular classroom programs.

- Our excellent virtual speaker series continued to grow, expanding audiences and offering more opportunities to engage with experts and ideas, and the Ed Fouhy Speaker Series returned with two outstanding presentations about survival and loss at sea.

- Celebrating the contributions of dedicated volunteers and generous donors face-to-face at our traditional summer gatherings marked a festive return of on-campus events.

- New Chatham Marconi TechSmart teacher Vicki Hill brought a wealth of knowledge and enthusiasm to this innovative STEM program that returns to local classrooms in 2022.

- A Museum Assessment Program revisit by the American Alliance of Museums reminded us of our accomplishments since 2016 and offered suggestions and encouragement for the future. Peer reviewer Jeff Bucheit praised “a high level of board participation as well as extremely high professionalism in the quality of the exhibits and programs.”

My sincere thanks to the entire Chatham Marconi Community for its exceptional commitment and dedication during this critical year of recovery and renewed progress. With support from generous donors and tireless volunteers, we have begun rebuilding from the losses of the pandemic. Most importantly, we have continued to expand opportunities for members, visitors, and students to learn about wireless history and technology at Chatham Marconi.

Sincerely,
Carolyn M. Cragin, President
The Marconi-RCA Wireless Museum experienced moderate operating impact from COVID restrictions in 2021. Gross museum sales achieved 80% of the 5-year average (2015-19) with the relaxation of both restrictions and the traveling public’s concerns. Although there were no COVID-related health incidents, museum staffing challenges continued. Melissa Kraycir and Donna Whiting coordinated volunteer shifts and did an excellent job of scheduling enough volunteers to allow us to resume nearly full pre-COVID operating hours. In the absence of professional paid staff, Director Ron Farris served as Museum Manager for the season, full time beginning in May and transitioning to half time in the fall. Ron introduced needed structure and metrics-based management to museum operations. Significant team effort went into revitalizing the Museum Store with revamped displays and offering new items for sale, resulting in an overall improvement in volume. Increased store revenue was partially offset by the initial outlays for new clothing and merchandise inventory.

The museum honored the third of three consecutive centennials crucial to the establishment of Chatham Radio WCC, and carried forward 2020’s Radio to the Rescue theme about ending isolation at sea. New and updated exhibits were featured:

- **Chatham Radio - 1921** - celebrating the centennial of coastal station WCC.
- **WWII - The Navy Years** - lightly refreshed
- **Distress Signaling by Morse Code** - describing the evolution of CQD and SOS
- **SS Marine Electric** - the story of the tragic 1983 sinking and the ship’s final communications
- **EPIRB - Lifeline for Survival** – updated with support from NOAA, the USCG and a device manufacturer
- **Wireless with Wings** - a new exhibit about tracking migratory birds, with support from the US Fish and Wildlife Service and a device manufacturer
- **Ospreys** - panels were installed in the kiosk along the Antenna Field Trail

A limit of 20 visitors was permitted inside the museum; occasionally visitors were asked to return due to space limitations or queue. Limiting admission also provided a more esthetically pleasing museum experience (and favorable visitor reviews).

Early in the season, domestic travelers arrived from further afield than usual, but demand diminished by August. A rise in COVID cases may have impacted local tourism in the second half of the summer. A summer-long drought meant good beach weather but poor “museum weather.” The lack of foreign visitors had a notable impact on attendance, especially in late summer and fall.

The museum closed for the season on November 28, with some lessons learned:

- Spurred by unexpectedly high visitor interest in 2021, the Navy Years exhibit should be rearranged and enhanced to feature the popular interactive Enigma simulators. The Navy’s 1942 takeover of the station should be highlighted.
Despite having had several new exhibits this year, the Wireless Today gallery saw both low visitor interest and a shortfall in volunteer staffing. These issues coincide with the concept that this space could be used to support *Chatham Marconi TechSmart* as we return to in-person education programs. We also need to resume member's event rentals of the Education Center, which will require that the current gallery area be easily converted to multi-purpose space. The gallery's exhibits should be decommissioned or repurposed.

**Program Operations**

Museum exhibits were complemented by virtual and hybrid presentations. In 2021 there were fifteen Speaker Series programs held, versus nine in 2019. The average attendance for these virtual events was fifty (50) viewers. In addition, two Ed Fouhy Speaker Series (EFSS) events were held. Net income in 2021 was $1,515 in 2021 versus $1,085 in 2019.

Both Ed Fouhy Series events were held in person. “A Survivor’s Story: The Sinking of the Marine Electric” was hosted at Massachusetts Maritime Academy and live streamed to the Chatham Orpheum Theater as well as to remote viewers, with 320 total attendees. The Maine Maritime Academy required first-year cadets to attend the program virtually. An unexpected highlight of the event was attendance by the duty USCG rescue helicopter pilot, who drove from North Carolina specifically to meet survivor and speaker Gene Kelly. A sell-out book signing was held in collaboration with Titcomb’s Bookstore of Sandwich.

The second Ed Fouhy Series program, “Into the Raging Sea”, was in-person at the Chatham Orpheum Theater with author Rachel Slade. It was also live-streamed with a total of 99 attendees. A book signing was held in collaboration with the Yellow Umbrella Bookstore of Chatham. All of the speaker programs produced in 2021 were recorded and are available for viewing on our website.

While collaboration with other museums and organizations continued for both program and exhibit content, and opportunities for joint in-person events were limited by COVID concerns, excellent use was made of networked connections in producing the many Speaker Series programs.

Respectfully Submitted,

Robert Fishback  
V.P. & Operations/Museum Chair

Elizabeth McCarte  
V.P. & Programs/Museum Committee Chair
DONORS

Kimberly Amsden  
Rebecca Arnold  
Bryce and Lee Arrowood  
Charles J. and Stephanie A. Bartlett  
Marshall and Nicole Bartlett  
Erich and Connie Bender  
Jack and Trish Brennan  
Daniel E. and Geraldine R. Britton  
William and Roslyn Coleman  
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Meldred Rutledge  
James and Diane Sapienza  
Sandra Sayre  
Elizabeth Schiller  
Thomas Schillinger  
Craig and Leslie Schneeberger  
Stephen and Lois Schneeberger  
Thomas Scott and Kadi Kiiss  
Ira and Florence Selden  
Ethel Shafter  
William and Jensie Shipley  
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David M. and Gale S. Smith  
Lee and Gloria Smith  
Brian and Christine Souza  
Sarah Stratman  
Patricia Talin  
Lee and Victoria Tashjian  
David Tessitore and Carolyn Flynn  
Gary and Janet Toenniessen  
Michael and Margaret Tompsett  
Christie Turner  
David and Elizabeth Van Wye  
Lester Veenstra  
Maureen W. Vokey  
Dorothy Walsh  
Allen and Ann T. Ward  
William D. and Edith E. Ward  
Barbara S. Waters  
Barbara Wells  
Robert H. and Sally West  
John L. and Nancy S. Whelan  
Kenneth and Donna Whiting  
Edwin K. and Janice B. Whittaker  
Thomas Williams

ANTENNA TRAIL CHALLENGE SPONSORS

<table>
<thead>
<tr>
<th>MEDIA SPONSOR</th>
<th>GOLD SPONSORS ($500+)</th>
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<tr>
<td>Cape Cod Chronicle</td>
<td>Eldredge and Lumpkin Insurance</td>
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<td>Rick Roy Construction</td>
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<td>W. Vernon Whiteley Plumbing and Heating</td>
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<td>Cape Cod 5</td>
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<td>Chatham Wayside Inn/Wild Goose Tavern</td>
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<td>Puzio Eyecare Associates</td>
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<th>BRONZE SPONSORS ($100+)</th>
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<td>Benjamin T. Nickerson Co.</td>
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<tr>
<td>Chatham Ford</td>
</tr>
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<td>Jack Bohman, Gibson-Sotheby’s</td>
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While it seems like ages ago, we had another challenging year in 2021. The Center reopened on time this past year, but the specter of COVID continued to loom over us. Visitor counts were impacted by the lack of foreign visitors, and volunteer staffing was a challenge. As you know we were not able to fund an Executive Director, but Ron Farris stepped in as seasonal Museum Manager to keep things going, and he did a great job and always received rave reviews from visitors. While the seasonal position has kept costs down and helped bolster the museum experience, we remain committed to being able to afford an Executive Director again.

We were encouraged by both donations and memberships, which together totaled just over $67,000, and was certainly helped by the forgiveness of $16,000 for the second tranche of the PPP loan by the SBA. We have changed the timing of soliciting membership renewals, which are now sent on the anniversary date rather than all at once at the end of each October. This modestly impacted memberships in 2021, which we hope to be made up as we progress through 2022.

The first ever virtual Antenna Trail Challenge netted over $10,000 thanks to all the Sponsors and Trailblazers who donated to make the event a success. Much thanks goes to the Development Committee, and especially Jan Whittaker, for her ideas and efforts to get so many sponsors.
I should also mention that Liz McCarte and the team did an amazing job with the Speaker Series, turning it into a real opportunity for growing our membership, expanding our audience and bringing more than $4,000 to the bottom line.

However, continued concerns over the pandemic meant our Chatham Marconi TechSmart programs were yet again delayed and Summer STEM programs were very limited. Having received foundation grants for TechSmart in both 2020 and 2021, we were able to set those aside, building our Education reserve account for the restart of those programs.

Overall, our Income for the year was $236,754, in unrestricted funds, more than $50,000 ahead of last year. We had an additional income of $113,143 in restricted funds, primarily from a very generous year end bequest.

We continued to control Expenses very carefully, and if we pull out Non-Cash items of Prepaid Rent and Depreciation our Net Cash Flow was a very healthy $45,170. This is a real turnaround from our negative cash flow in 2020.

The Balance Sheet remains very strong with over $400,000 in current accounts, including Education and other reserves, and $300,000 in Endowments, against liabilities of just over $80,000.

We look forward to a good season for the Museum in 2022, and are excited the Chatham Marconi TechSmart programs are back in the schools with a new educator at the helm, and Summer STEM classes coming soon.

Respectfully submitted,
David M Smith, Treasurer
## Financial Summary

**For the Year Ended December 31, 2021**

<table>
<thead>
<tr>
<th>Source of Revenue and Support</th>
<th>Unrestricted</th>
<th>With Donor Restrictions</th>
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<td>Contributions and Grants</td>
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<td>Fundraisers Income</td>
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<td>Museum Shop Income</td>
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<td>Summer Camp Education Income</td>
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<td>Forgiveness of Debt - PPP</td>
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<td>Interest and Dividend Income</td>
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<td>Net Unrealized Gain on Investment</td>
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<td>Net Assets Released From Restrictions</td>
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<td>(3,035)</td>
<td>-</td>
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<td><strong>TOTAL REVENUE and SUPPORT</strong></td>
<td>236,754</td>
<td>113,143</td>
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<td>Program Expenses</td>
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<tr>
<td>General and Administrative Expenses</td>
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<td>Development and Fundraising</td>
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<td><strong>TOTAL EXPENSES</strong></td>
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| Change in Net Assets                                      | 84,572       | 113,143                 | 197,715|

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<th>Asset Category</th>
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<td>Endowment</td>
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<td><strong>Total Current Assets</strong></td>
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<td>Leasehold Costs and Equipment, Net of Depreciation</td>
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<td><strong>TOTAL ASSETS</strong></td>
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<th>Liabilities and Net Assets</th>
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<td>Total Current Liabilities</td>
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<td>Note Payable - SBA</td>
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<td>Operating Funds</td>
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<td>Board Restricted Funds</td>
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<td>Funds with Donor Restrictions</td>
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<tr>
<td><strong>TOTAL LIABILITIES and NET ASSETS</strong></td>
<td>1,229,697</td>
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With the continuation of the COVID-19 pandemic, we had to cancel the regular Summer STEM classes again this year. The classes were replaced by special activities for families. We observed social distancing, while enabling families to participate together in several activities during the course of a one and one-half hour class.

Our guest teachers included Larry Brookhart and Annie Haven. Larry taught two classes. In Dino Dig the children learned about the work of paleontologists, who dig up bones and assemble the skeletons of ancient creatures. After an introduction, the students went to a site just off the Antenna Field Trail and dug up dinosaur “artifacts” which were encased in water soluble “plaster.” They brought them back, broke apart the plaster and washed off and assembled the “bones.” In his Gadgets and Gizmos workshop, he taught children how to make a really cool flying object, an optical illusion, and an old-fashioned lie detector.

Annie hosted two chemistry-based events. In Exciting Electrolysis, children learned how to use the process of electrolysis to break water into hydrogen and oxygen gases and then learned some properties of these elements as well as others. Her second class, Solutes, Solvents, and Solutions gave children a hands-on introduction to different types of fun and beautiful mixtures!

Other classes in the summer curriculum included Secret Codes, Meet the Inventors and Marvelous Math Crafts. As happened in 2020, we were supported by a small number of enthusiastic families who came to most of the events.

Kelly Terrenzi
Summer STEM Director
Elementary school children are avid users of wireless devices, but most are unfamiliar with the science behind these technologies and the importance of using such powerful tools in safe and responsible ways. To promote important knowledge about the wireless science that pervades children’s lives, the Center has created **Chatham Marconi TechSmart**, a school-visit information and communications technology program, culminating in a student field trip to the Center.

A pilot **TechSmart** program was launched in 2019, led by a part-time educator responsible for curriculum development and classroom instruction. All 4th grade students in the Monomoy and Truro school districts participated in three learning sessions per classroom, followed by a field trip to Chatham Marconi. A total of 160 students benefited from this program. Feedback from the teachers was uniformly positive.

On the basis of the success of the Pilot Program, Chatham Marconi made the decision to seek funding to pay a part-time educator to develop classroom materials and bring **TechSmart** into more schools on the Cape. Our fund raising was successful. Thanks to the generosity of the Brotherton Foundation, the Roessner Family Foundation and the Trachsel Foundation, we have now hired an educator, Vicki Hill, PhD, to run the **TechSmart** program. Vicki started work in late 2021 and will be bringing **TechSmart** to 4th grade students in the Monomoy and Dennis/Yarmouth school districts in the spring of 2022.

Charles Bartlett
Education Director
Abreu, Elizabeth (Betsy)
Anderson, Ralph and Jane
Arnold, Rebecca
Arrowood, Brice
Giovanni and Irmgard Aurilio
Axline, Robert
Bacon, Eoghan
Barnum, Douglas & Mary Ann
Bartlett, Charles and Stephanie
Bartlett, Marshall & Nicole
Baumann, Richard
Beall, Jim & Barbara
Bender, Erich
Blanchard, Carla
Breen, Thomas
Brigden, John & Kathryn
Bromley, David & Marcia
Brown, E. Michael  Kris
Bruneau, Marilyn
Brydges, Bonnie
Burlin, William
Burnham, Ellen
Butera, Robert
Bystrom, William & Tilda
Capodilupo, Lawrence
Carlson, David and Judy
Carpenter-Vascik, Sarah
Cashman, Jay
Castellano, Judith
Cebula, Linda and Robert MacCready
Chatham Wayside Inn
Christophe, Marti
Clark, Ronald & Debbie
Clother, John and Kristen
Cocolis, Peter
Coleman, Roslyn
Coleman, Allison
Colglazier, David
Collins, Jack
Connelly, Mark
Connors, Richard & Marcia
Conroy, Stephen
Cornwell, Bernard and Judith
Cotnam, John and Barbara
Coughlan, William and Lynne
Cragin, Carolyn
Crowell, Edee G.
Curcio, Richard
Cutts, Harry
Dalmolen, Eve
Davis, Margaret P.
DiMarino, Jason and Riele Morgenewicz
Dickson, John & Bridget
Doe, Judith
Doggett, John & Toni
Doherty, Paul & Margaret
Dranko, Jack
Dregalla, Kim & David
Duff, Mark and Geri
Dunbar, Bart and Lisa Lewis
Durney, John and Julie Anne
Dykens, Jeffrey and Julie
Early, Brian
Eldredge, John and Susan
Evans, Richard & Betsy
Farris, Ronald
Farris, William
Fields, Douglas and Janet
Fine, Richard
Finlan, Sandra H.
Fischer, Anthony and Rosemarie
Fishback, Robert and Sally
Fishback, Susan A.
Foster, David and Sue
Fouhy, Barbara
Freeman, Donald
Freudenheim, Donald
Fuller, Robert and Natalie
Gagliano, Joseph
Gale, Bradley and Jane
Geist, Eunice
Gibbemeyer, Michael H. & Nancy
Gleissner, Eric & Robert Mohr
Goggins, Jr., William and Karen
Gollop, Frank
Good I I, Ray
Green, Melanie
Greene, Anne D
Greenough, Glenn
Griener, John and Eileen
Grizey, Stephen
Gruber, Michael and Debbie
Gutt, Donald J. & Paullette
Hammons, Jeffrey and Ramona
Hanson, Russell
Hartell, Jr., Eric and Lynne
Hayden, Richard and Mary Jane
Hayes, William
Hebert, Marc
Heckscher, Benjamin H. and Julie
Hennigan, Linda
Hennigan, Matthew/Chem Dry
Herbst, Henry L.
Hern, Maureen
Hessler, Robert
Hilzenrath, Steven & Sue
Holden, Hank and Beth
Horrocks, William
Hosmer, Richard
Howell, Dolly
Hunt, Mary
Hunter, Robert and Connie
Inglis, Thomas and Mellea, Michele
Irby, James and Barbara
Janet Atherton & Donald Ziegler
Janson, Chris
Jeffrey, Thomas W. & Marie
Jervey, Hilton
Johnson, Dana K.
Jordan, William
Kazemi, Homayoun and Katheryne
Kelley, Roland W.
Kerwin, Robert and Marianne
Knapp, Jr., Harold
Knott, Carolyn
Kohout, Joyce
Kopep, Thomas and Leah
Kosian, John & Anita
Kraus, Hal
Krauss, Clifford and Whittaker, Ann
Laccacilade, Peter and Connie
Leavitt, James
Leavitt, Richard
Leiden, Robert
Lempner, Julius S.
Levesque, Allen H. and Barbara
Lipper, Kevin and Denise
Lippis, Marion
Lofgren, Paula & Peter
Longworth, Joyce
Lorraine, Virginia S.
Lumpkin, Donna
Lynch, Richard & Jeannette
Magnusson, Betty
Mann, Gregory and Gretchen
Markou, Peter
Marsh, Dorria and Simmons, Chris
Mason, Pamela  
Mass, Lewis  
John Matthews and Donna Lelke  
Mazzer, Thomas & Maria  
McCrate, Elizabeth  
McClennen, Eliza & Herb Heidt  
McClennen, Alan and Fran  
McDowell, Regina & Gerald  
McNamara, Kimberly  
McPhee, Daniel  
Mead, Jr., David  
Messina, Frank and Joan Ellen  
Michaels, Robert & aNN  
Miller, Neal & Lynne  
Miller, Ted and Martha  
Miller, Charlotte  
Miller, Frederick & Kathy  
Millett, Kathleen  
Mintz, Howard  
Miokovic, Alex and Heidi Nickisher  
Moffett, Read & Jane  
Molinaro, David  
Mongan, John  
Montbach, Robert  
Morgano, Richard & Stacey  
Morrison, Mae  
Moss, Robert  
Moxon, Edwin C.  
Nicholson, Margaret  
Nickerson, Virginia  
Nickerson, Ronald  
Olmsted, George  
Olsen, David  
Oppenheim, David and Gail  
Palman, James and Patricia  
Paoli, Peter P. & Maureen  
Eric & Maria Paone  
Parker, Carolyn and Ron  
Patzman, Stephen and Mary  
Pears, Richard  
Penney, Brian J. & Irene  
Perry, Neil  
Perry, Elizabeth and Ahlstrom, Carl  
Petruzzi, Mark  
Phelps, Thomas and Doris  
Plumb, Frederick  
Pope, Daniel  
Power, Phyllis  
Prout, Harriet  
Querze, Christopher  
Quill, Thomas H. and Heidi  
Rhodes, Fred and Laura  
Richardson, Philip & Barbara  
Riddell, Robert and Kathleen  
Alisa Kahn-Ridruejo and Carlos Ridruejo  
Rights, Bruce  
Ring Jr., David J.  
Rivers, Justin  
Roddy, Jr., Gilbert and Susan  
Rood, Robert and Elizabeth Desjardins  
Rose, Jesse & Abby  
Rude, John & Nancy  
Rudnick, Seth and Lynn  
Ryan, Catherine  
Ryder, Richard G.  
Sacks, Catherine  
Sampson, Michael  
Sapienza, James and Diane  
Sayre, Sandra  
Schaller, Robert & Joanne  
Schell, Jack  
Schiller, Pieter and Betty  
Schimoler, William and O’Neill, Sheila  
Schmidt, Andrew and Carol  
Schneebberger, Craig and Leslie  
Schneebberger, Stephen and Lois  
Schott, Nick & Jean  
Schurmann, Joanna  
Scott, Thomas and Kadi Kiiss  
Sears, James and Brenda  
Seasholtz, Sharyn  
Seefier, Carolyn and Christopher  
Sengel, Dianne K.  
Shelly, Peter & Caroline  
Shippey, Stuart  
Siebert, Ralph  
Simmons, Elizabeth  
Simpson, Susan and Richard  
Skinner, John and Eileen  
Smith, David & Gail  
Smith, Jennifer  
Smith, Lee & Gloria  
Souza, Christine and Brian  
Sprague, Warren  
Steinkuhler, Evelyn  
Stenberg, Richard and Margaret  
Sterling, Joyce T.  
Stone, Jason  
Storff, William  
Stratman, Sarah  
Sullivan, James and Mary  
Sundquist, Kathryn  
Sweeney, John  
Talin, John  
Tashjian, Victoria  
Tessitore, David  
Thomas, Judith L.  
Timmins, Sean M.  
Titelbaum, David and Ruth  
Toenniessen, Gary and Janet  
Tompsett, Michael F. & Margaret  
Trachsel, William  
Treen, William & Cynthia  
Valente, Ryan and Lindsey  
Van Wye, Gretchen  
Van Wye, David and Liz  
Veenstra, Lester  
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Chatham Marconi Maritime Center acknowledges with pleasure the following foundations which provided support to our STEM program:

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